



SOLID WASTE MANAGEMENT DEPARTMENT

FY2015 Budget and Core Services

Presentation

June 3, 2014



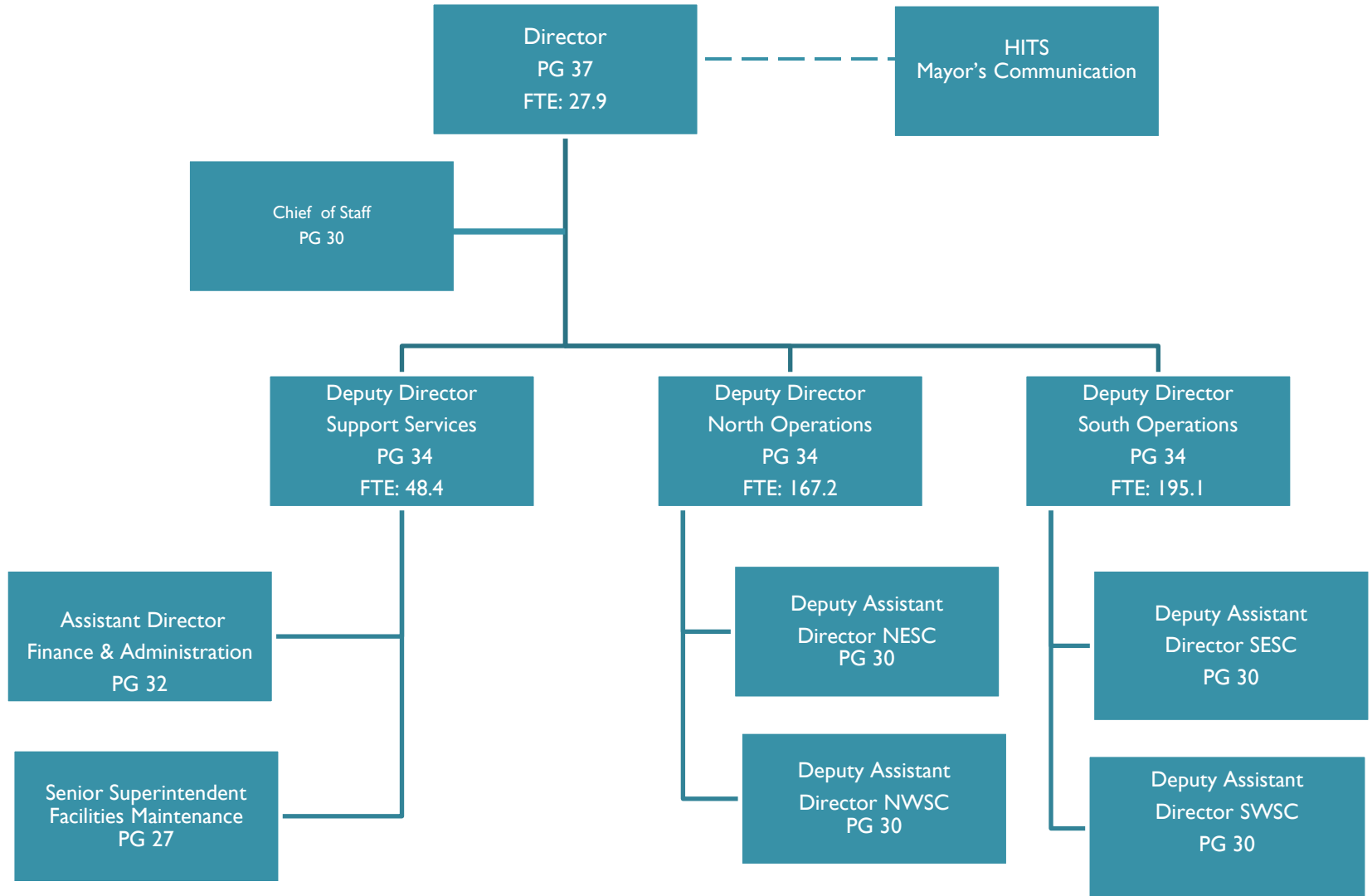
Harry J. Hayes
Director



Annis D. Parker
Mayor



Department Org. Chart

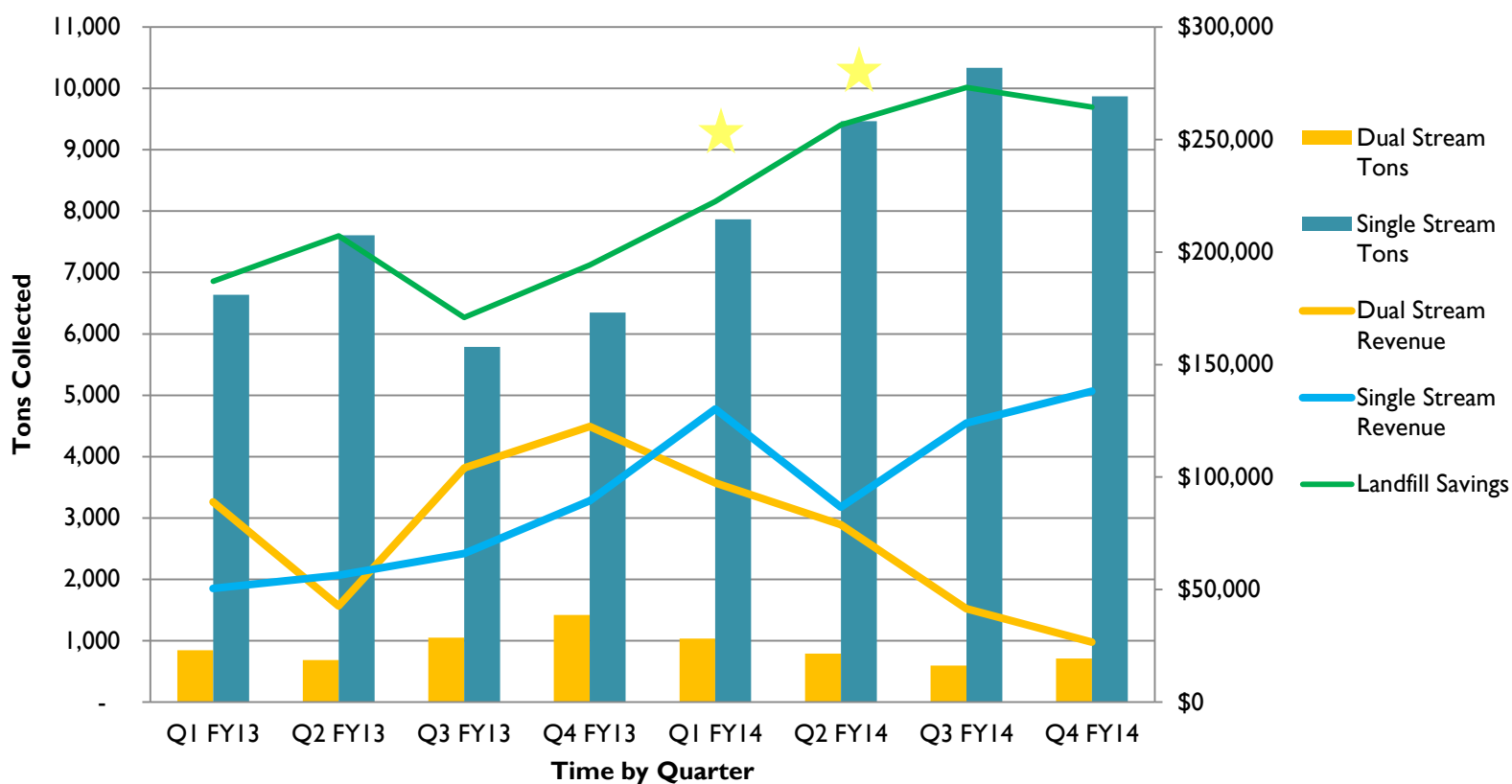


Department FY14 Accomplishments

- Doubled the number of homes receiving Single Stream Recycling (105k ~ 210k).
- 42% increase in Single Stream Recycling tons.
- Renovation of the Sunbeam Neighborhood Depository & Recycling Center.
- New recycling initiative in partnership with Compu-Cycle and Green Spot.
- Kicked-off mattress recycling program.
- Finalizing a concrete recycling program with a major partner.

Review of Residential Curbside Recycling

Tons Collected and Revenue by Quarter (FY13-FY14)



★ Denotes Single Stream Expansion



Budget Summary – All Funds

	Revenue FY14 Budget	Revenue FY15 Proposed	+/- \$/%	Expenditure FY14 Budget	Expenditure FY15 Proposed	+/- \$/%	Fund Balance FY14 Budget	Fund Balance FY15 Proposed
General Fund 1000	\$4,752,675	\$4,876,300	\$123,625 3%	\$72,149,574	\$73,690,931	\$1,541,357 2%		
Recycling Expansion Fund 2305	\$2,079,673	\$2,018,101	(\$61,572) -3%	\$2,692,445	\$2,597,964	(\$94,481) -4%	\$1,690,285	\$954,367
Total	\$6,832,348	\$6,894,401		\$74,842,019	\$76,288,895			



SWMD PROPOSED FY15 EXPENDITURES GENERAL FUND



Mayor Annise D. Parker

Department
\$73,690,931

FTE: 438.6

Administration
FTE: 59.6

\$26,914,724

- Director's Office
- Admin Support
- Contracts & Sponsorships
- Utilities
- Debt Service
- CIP Management
- Grants & Environment
- Transfer Station Asset Management

PERSONNEL \$ 5,586,675
SUPPLIES \$ 81,567
SERVICES \$19,269,248
DEBT SRV/ \$ 1,977,214
TRANSFERS

North Operations
FTE: 167.2

\$11,353,399

- Northeast Residential Collection
- Northeast Bulk Waste & Wood Waste
- Northeast Yard Waste
- Northeast Administration
- Dead Animals, Roll-off Ops
- Northwest Residential Collection
- Northwest Single-Stream Recycling
- Northwest Yard Waste
- Northwest Administration

PERSONNEL \$11,210,573
SUPPLIES \$ 124,176
SERVICES \$ 18,650

South Operations
FTE: 195.1

\$12,984,701

- Southeast Residential Collection
- Southeast Bulk Waste & Wood Waste
- Southeast Yard Waste
- Southeast Administration
- Southwest Residential Collection
- Southwest Bulk Trash & Wood Waste
- Southwest Yard Waste
- Southwest Dual Stream & Single Recycling
- Southwest Recycling Centers (WP,ESC, NESC)
- Southwest Administration
- Depositories, Recycling Centers,

PERSONNEL \$12,754,006
SUPPLIES \$ 182,529
SERVICES \$ 48,166

Maintenance
FTE:16.7

\$22,438,107

- Fleet Inter-fund
- Spill Response
- Grounds & Facility Upkeep
- Fuel

PERSONNEL \$ 1,129,064
SUPPLIES \$ 6,322,959
SERVICES \$ 14,986,084



SWMD PROPOSED FY15 EXPENDITURES RECYCLING FUND



Mayor Annise D. Parker

Department \$2,597,964

FTE: 2.0

- Education
- Personnel
- Printing Services
- Mail Services
- Equipment Debt Service

PERSONNEL	\$	161,642
SUPPLIES	\$	133,600
SERVICES	\$	420,263
DEBT SRV	\$	1,882,459





FY15 Department Initiatives

- 1) Implement updates in the Code of Ordinances for scrap & used tire dealers.
- 2) Complete Single Stream Recycling implementation with final 108,000 homes.
- 3) Develop Long Range Waste Diversion & Solid Waste Plan.
- 4) Expand Go Green Communities Program with the Houston Apartment Association.
- 5) Explore partnership with Houston Restaurant Association to implement voluntary food waste recycling.



FY2015 - Revenue Highlights

	FY14 Estimate	FY15 Budget	% inc/(dec)	
Dumpster Permits	\$ 2,508,000	\$ 2,520,000	0.5%	
Extra Container Capacity	\$ 1,457,000	\$ 1,466,000	1%	
Non-Residential Garbage	\$ 502,000	\$ 505,000	1%	
Admin-Fee Dumpster	\$ 359,000	\$ 359,000	0%	
Judgments & Claims	\$ 15,000	\$ 15,000	0%	
Miscellaneous Revenue	\$ 11,300	\$ 11,300	0%	
TOTAL	\$ 4,852,300	\$ 4,876,300	0%	

Total Expenditures by Fund

Fund	Expenditure FY13 Actual	Expenditure FY14 Budget	Expenditure FY14 Estimate	Expenditure FY15 Proposed	+/- \$/% FY14 vs FY15	FTEs FY14 Budget	FTEs FY15 Prop.
General Fund 1000	\$68,934,901	\$72,149,574	\$72,149,574	\$73,690,931	\$1,546,357 2%	439.1	438.6
Recycling Expansion Fund 2305	\$1,313,898	\$2,692,445	\$2,692,445	\$2,597,964	(\$94,481) -4%	5.0	2.0
Total	\$70,248,799	\$74,842,019	\$74,842,019	\$76,288,895			

FY2015 - Expenditure Highlights

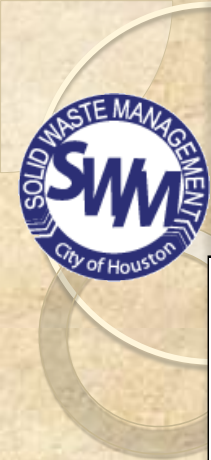
- Department operating costs are flat.





Demographic Data

Race/Ethnicity			
Asian/Pacific Islander	5	1.10%	
Black or African American	349	80.2%	
Hispanic/Latino	72	16.6%	
White	9	2.1%	
Total	435	100.00%	
	Employee Count	Male	Female
Gender			
Asian/Pacific Islander	5	4	1
Black or African American	349	282	67
Hispanic/Latino	72	57	15
White	9	7	2
Total	435		



Core Services Matrix

Categories:

Mandated - Required by federal (F) or state law (S), city charter (CC), city ordinance (CO) or contractual agreement (CA).

Direct service - Service provided to public.

Administrative - Provides support to service delivery.

List all activities (some may not fall under mandated, direct service, or administrative). Only check one category. Check all funding sources that apply (\$ per funding source can be entered instead of an X).

Projected costs and FTEs associated with activities may be listed under broad, higher-level groupings to correspond with budget cost center descriptions. This may be necessary if you cannot efficiently allocate cost to the activity level.

Please break down actual activities underneath broad, higher-level descriptions.

Activities	(\$ Thousands)			Annual Projected FTEs	with F, S, CC, CO or CA if	Mark with (X) if applicable.							Impact if Cut or Reduced	CM Priority
	Annual Projected Personnel Cost	Annual Projected Supplies & Services Cost	Total Annual Cost		Mandated*	Direct Service	Administrative	General Fund	Special Revenue Fund	Enterprise Fund	Supported by Direct Revenue (fees, fines, etc.)	Grant/Other Fund		
Residential Collections	\$ 5,886,788	\$ 50,525	\$ 5,937,313	91.1	S/CO	X		X						
Heavy Trash	\$ 5,783,182	\$ 66,612	\$ 5,849,794	89.2	S/CO	X		X						
Yard Waste Collections	\$ 3,296,349	\$ 48,000	\$ 3,344,349	56.7	S/CO	X		X						
Neighborhood Depository	\$ 1,391,234	\$ 35,900	\$ 1,427,134	26.1	CO	X		X						
Recycling	\$ 2,824,459	\$ 111,926	\$ 2,936,385	44.5	CO	X		X						
Maintenance (Fleet, Facility & Fuel)	\$ 1,129,064	\$ 21,309,083	\$ 22,438,147	16.7		X		X						
Director's Office	\$ 3,042,301	\$ 74,952	\$ 3,117,253	27.9	CO		X	X						
Administrative Support	\$ 2,544,374	\$ 555,255	\$ 3,099,629	31.7	CO	X		X						
Non-Direct Labor (Operations)	\$ 4,782,567	\$ 60,518	\$ 4,843,085	54.7			X	X						
Total	\$ 30,680,318	\$ 22,312,771	\$ 52,993,089	438.6										
Annual Activities Costs	\$ 52,993,089													
Refuse Disposal	\$ 13,054,703													
Utilities	\$ 4,139,907													
Sponsorships	\$ 3,503,232													
Total General Fund	\$ 73,690,931													

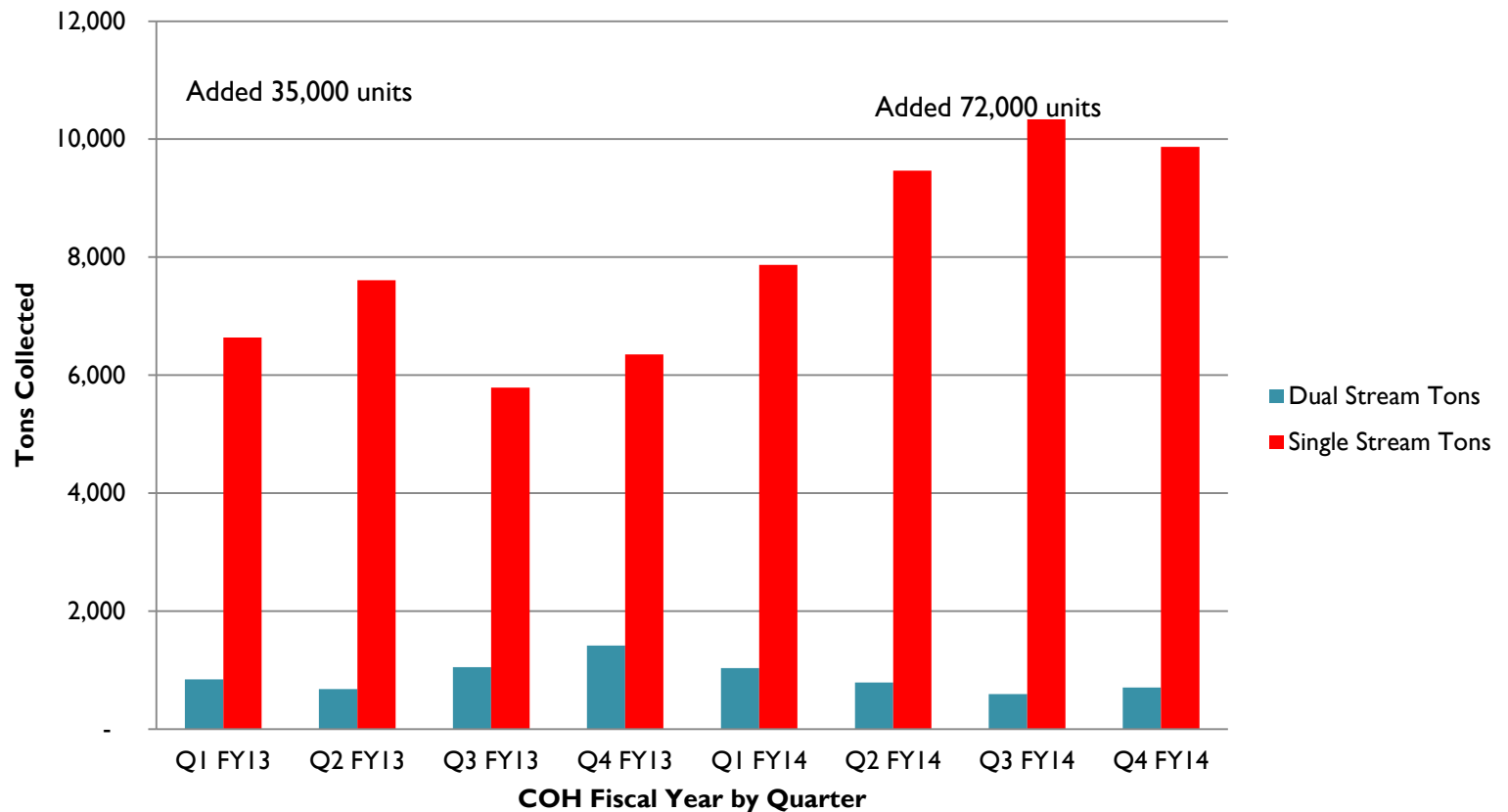
* S - State Law; CO - City Ordinance

QUESTIONS?



Recycling Collections in Tons

Residential Dual and Single Stream Recycling Tons Collected by Quarter (FY13 - FY14)



Recycling Collections in \$/ton

**Residential Dual and Single Stream Recycling
Revenue per Ton by Quarter (FY13 - FY14)**

